



 ontario place

## 2005 Annual Report

for the year ending December 31, 2005



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Ontario Place Corporation  
955 Lakeshore Boulevard West  
Toronto, ON Canada M6K 3B9  
[www.ontarioplace.com](http://www.ontarioplace.com)

An Agency of the Government of Ontario  
The Honourable Jim Bradley, Minister – Ontario Ministry of Tourism  
W.R. (Bill) Allen, Deputy Minister  
Printed by the Order of the Legislative Assembly of Ontario



## our vision

Ontario Place cares about its people and its guests. Ontario Place is a financially self-sustaining, year-round attraction which captures the spirit of Ontario, featuring distinctive, quality attractions for all ages.

OPC Board of Directors

## our goal

- To create North America's premier waterfront entertainment destination by providing unique experiences that are fun and challenging for families and a diverse mix of visitors; and
- To be an urban oasis that celebrates its distinct location through excellence in design, architecture and landscaping.

## board members

David Crombie, Chairman	June 23, 2004 to June 22, 2007
David Angus	May 6, 2002 to May 5, 2005
Paul Pandos	April 29, 1999 to April 28, 2005
Keith Stein	April 29, 1999 to April 28, 2005
John Simpson	April 2, 2003 to April 1, 2006
Linda Franklin	May 7, 2003 to May 6, 2006
Kerry Peacock	June 23, 2004 to June 22, 2007
Joe Halstead	June 1, 2005 to May 31, 2008
Penny Lipsett	June 22, 2005 to July 21, 2006
W.R. (Bill) Allen, Deputy Minister	Ex-Officio January 21, 2003 to present

## senior management

Glenn Dobbin	General Manager
Marsha O'Connor	Director of Finance & Administration
Terry Caddo	Director of Marketing & Communications
Yves Deschênes	Director of Human Resources
Joseph Tavares	Director of Maintenance & Construction
Keith Brown	Director of Operations
Jacqui Kovacs	Director of Resale

## corporate sponsors

Ontario Place gratefully acknowledges the support of our sponsors:

Holiday Inn	Purina Pet Foods
Coca-Cola	Steve's Music Store
Canada Dry	Toronto Star
Baskin Robbins	HP
Gatorade	Today's Parent
Mercury Marine	Kidomo
Molson Canada	CHFI
Montclair (Nestle Waters Canada)	Jack FM
Pizza Pizza	AM 680
Rogers Wireless	EZ ROCK
Tracker Marine	MIX 99.9
Ultimate Golf Vacations	

## acknowledgements

Ontario Place Corporation wishes to acknowledge and express its appreciation to the following agencies and organizations for their co-operation and assistance in 2005:

- Board of Governors of Exhibition Place
- Canadian International Air Show
- Canadian National Exhibition Association
- City of Toronto
- City of Toronto Fire Department
- Toronto Emergency Medical Services
- Toronto Transportation Services
- Toronto Police Service
- Toronto Harbour Commission
- Toronto Transit Commission
- Transport Canada (Toronto Island Airport)
- Ontario Tourism Marketing Partnership
- Tourism Toronto

## chairman's statement

2005 was an exciting and successful year at Ontario Place. The summer operating season registered a year over year increase in visitation of more than 17%. Much of the increase in visitation was driven by capital improvements to the Soak City water park that proved to be very popular during one of the warmest Toronto summers on record.

2005 was also an important year for the future of Ontario Place. The Ontario Place/Exhibition Place steering committee that was formed in 2004 conducted public consultation that provided the committee with insightful input that contributed to the completion of a recommendation from the committee on a framework to guide the development of new activities at the two venues. This future framework emphasizes a number of key principles including:

- Revitalize through the creative re-use of existing assets
- Reinvigorate to create a more compelling destination
- Encourage year-round use
- Showcase green approaches
- Fit with evolving family lifestyles
- Combine public and private initiatives to produce a vibrant new mix of life and attractions
- Improve the image of the venues to contribute to the provincial tourism strategy by providing quality attraction destinations to visitors

This framework will ensure that future programming and improvements to Ontario Place contribute to the community and to the on-going relevance of the park as a public asset and has already led to a number of new initiatives at Ontario Place that were either delivered in 2005 or planned in 2005 for delivery in 2006. These included:

- Showcasing green approaches with the creation of new wildlife habitat on the Ontario Place shoreline and with the development of a new motion simulator attraction that promotes the importance of conserving natural habitat.
- Fitting with evolving family lifestyles by increasing the range of healthy food options that can be enjoyed by visitors to Ontario Place.
- Contributing to the provincial tourism strategy by providing quality attractions for visitors with the creation of the Rogers Chinese Lantern Festival for the 2006 season.

On behalf of my colleagues on the Board of Directors, I would like to express our thanks to the employees of Ontario Place for their hard work in 2005 and to our business partners and guests for their on-going support. I am pleased to submit for review the Ontario Place annual report for the year ending December 31, 2005.

David Crombie, P.C., O.C.  
Chairman, Ontario Place Board of Directors

## 2005 goals and objectives

Ontario Place achieved a number of its key objectives for 2005. These included:

- 1) The development of the 2006 capital plan to include a new attraction for the 2006 season:
  - The ongoing direction of capital planning at Ontario Place is to refurbish the venue and to add programming that contributes to the visitor experience. The plan developed in 2005 to refurbish the motion simulator attraction at Ontario Place helped the park to achieve this objective.
- 2) Develop recommendation for increased utilization of the venue:
  - This objective was achieved with the development of the recommendation for the Rogers Chinese Lantern Festival that significantly expands park operating hours in 2006.
- 3) Expand resale initiatives and improve profitability of ancillary revenues:
  - The new opportunities for Ontario Place visitors in areas such as ride photography play to win games and artists/face painting for children helped the park to achieve this objective in 2005.

Two of Ontario Place's key 2005 objectives were not met:

- 1) Reduce annual operating deficit to \$1.5m:
  - Although Ontario Place did not meet this objective, the 2005 operating deficit of \$1.9m is one of the lowest deficits on record.
- 2) Achieve an overall satisfaction rating of 92% from visitors to the park:
  - Overall satisfaction declined from 91% in 2004 to 89% in 2005. This decline can be attributed to a dramatic increase in park attendance of more than 17% year over year. This increase led to crowded conditions and longer line ups that resulted in reduced guest satisfaction. Sustaining higher attendance levels will require capital investment to increase the capacity of the park over time.

## visitor perception

In order to maintain consistently high levels of visitor satisfaction, Ontario Place makes extensive use of surveys and other feedback mechanisms to monitor guest perceptions. The results are used to adjust current park operations and are considered in the annual planning of programs and services that best enable Ontario Place to meet the expectations of our guests.

In 2002 Ontario joined with five other major GTA attractions in a collaborative guest satisfaction survey.

This survey was repeated in 2005. On-site interviews at Ontario Place were conducted over two periods: wave #1 - June 15-19, 2005, and wave #2 – August 15-19, 2005. In addition, Ontario Place conducted in-house exit surveys daily, from May 7, 2005 to September 25, 2005. Results for Ontario Place indicate a generally positive visitor response to the quality and range of the park's features and services:

- The duration of the average visit to Ontario Place decreased 20 minutes to 4.1 hours.\*
- 42% (down from 46%) of guests were 18 years of age or younger.\*
- The average household income of the Ontario Place guest in 2005 was \$91,820\*
- 56% (from 73%) of Ontario Place visitors reside within the GTA & suburbs; 87% of visitors (from 92%) reside in Ontario; 2% (from 3%) reside in the rest of Canada while 4% (from 5%) reside in the U.S.\*
- Ontario Place is a family destination, the average group size being 3.8 (from 3.5).\*
- 60% (from 83%) of Ontario Place guests are repeat visitors\*
- 93% (from 98% )of Ontario Place guests rated the Play All Summer pass 'value for money\*\*
- 89% (from 92%) of guests would recommend Ontario Place\*\*

Source:

\*Northstar Research Partners, "Visitor Satisfaction Exit Survey", 2005

\*\*Ontario Place exit surveys, 2005



## concessions

Ontario Place has partnered with local and national companies to operate various food, retail and service concessions throughout the park.

### Services

#### *National Helicopters*

Offer an exhilarating 10-minute helicopter ride above downtown Toronto and around the CN Tower.

#### *K & M Vending*

Fulfillment and service to the beverage and snack vending machines throughout the park on a revenue share basis.

#### *Buddy Buggy Stroller Rental*

Stroller Equipment and on site repair & maintenance support provided by *Buddy Buggy Inc.* and the Sales operated by Ontario Place Resale staff at the gift shop on a revenue share basis.

### Licensed & Full Service Dining, Snacks & Refreshments

#### *Baskin Robbins*

Two locations.

#### *Beavertails*

One location.

#### *Pinnacle Catering*

The Marina Grille (MG) operates a full service sit-down restaurant and the Peller Patio at Centre Entrance. MG is also the caterer of record for Group Sales at the Sails location, South Beach, and the Corporate Lakeside Tents.



## concessions continued

### Services

#### *Seabreeze Foods*

Namely "Off the grill" Two locations.

#### *Pizza Pizza*

Three locations.

#### *Chicken Chicken*

One location.

#### *Booster Juice*

Two locations in the park.

#### *Vital Link Ice Cream*

A selection of quick service snack items from four kiosks and a number of mobile carts throughout the park.

## business partners - long term agreements

#### *Atlantis*

A full-service year round banquet facility, licensed restaurant and nightclub that overlooks the Toronto skyline and Lake Ontario. With a capacity for 900, Atlantis hosts corporate events, private parties and regular evening entertainment.

#### *Molson Amphitheatre (House of Blues Concerts Canada)*

With capacity of over 16,000, the Molson Amphitheatre is a unique concert venue that presents domestic and international acts. Attendance for the 2005 concert season was 278,267 (excluding Heritage Days).

## responsibility for financial reporting

The management of Ontario Place Corporation is responsible for the integrity and fair presentation of the financial statements accompanying this report. The financial statements have been prepared in accordance with accounting principles generally accepted in Canada.

Ontario Place maintains systems of internal accounting controls designed to provide reasonable assurance that the financial information is accurate and reliable, the company assets and liabilities are adequately accounted for, and assets are safeguarded.

The financial statements have been reviewed by Ontario Place's Audit Committee and have been approved by its Board of Directors. In addition, the financial statements have been audited by the Auditor General of Ontario, whose responsibility it is to express an opinion on whether the financial statements are fairly presented in accordance with Canadian generally accepted accounting principles. The Auditor's Report that appears as part of the financial statements outline the scope of the Auditor's examination and opinion.



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Glenn Dobbin  
General Manager



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Marsha O'Connor, CMA  
Director of Finance & Administration

## auditor's report

To Ontario Place Corporation  
and to the Minister of Tourism

I have audited the balance sheet of Ontario Place Corporation as at December 31, 2005 and the statements of operations, changes in equity and cash flows for the year then ended. These financial statements are the responsibility of the Corporation's management. My responsibility is to express an opinion on these financial statements based on my audit.

I conducted my audit in accordance with Canadian generally accepted auditing standards. Those standards require that I plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In my opinion, these financial statements present fairly, in all material respects, the financial position of the Corporation as at December 31, 2005, and the results of its operations and cash flows for the year then ended in accordance with Canadian generally accepted accounting principles.



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Gary R. Peall, CA Deputy Auditor General  
Toronto, Ontario  
June 7, 2006

## financial statements

### Balance Sheet as at December 31, 2005

	2005 (\$000's)	2004 (\$000's) (Restated Note 3)
<u>Assets</u>		
Current		
Cash (Note 8)	4,896	3,138
Accounts receivable	1,440	1,036
Inventory	222	151
Prepaid expenses and deferred charges	125	48
	<u>6,683</u>	<u>4,373</u>
Capital Assets (Note 4)	113,382	113,380
	<u>120,065</u>	<u>117,753</u>
<u>Liabilities and Equityz</u>		
Current Liabilities		
Accounts payables and accrued liabilities (Notes 3, 8)	4,379	3,492
Due to the Province of Ontario	220	11
Deferred revenue	228	167
	<u>4,827</u>	<u>3,670</u>
Deferred Capital Contributions (Note 5)	13,692	12,980
Unspent Deferred Capital Contributions (Note 5)	1,111	524
Accrued Employee Severance Liability (Note 3)	379	321
	<u>15,182</u>	<u>13,825</u>
Equity		
Invested in capital assets (Note 6)	99,690	100,400
Retained income/(deficit)	366	(142)
	<u>100,056</u>	<u>100,258</u>
	<u>120,065</u>	<u>117,753</u>
Contingencies (Notes 8, 9)		

See accompanying schedules and notes to financial statements.

Approved on behalf of the Corporation.

  
\_\_\_\_\_  
Director

  
\_\_\_\_\_  
Director

## financial statements

### *Statement of Operations*

*For the Year Ended December 31, 2005*

	2005 (\$000's)	2004 (\$000's)
		(Restated Note 3)
Operating revenue (Schedule 1)	15,592	13,750
Administrative and operating expenses (Schedule 2)	17,487	15,095
Operating deficit before the following	(1,895)	(1,345)
Province of Ontario operating grants	2,404	3,028
Amortization of deferred capital contributions	1,276	1,415
Amortization of capital assets	(1,987)	(2,124)
	1,693	2,319
Net income/(loss) for the year	(202)	974

See accompanying schedules and notes to financial statements.

## financial statements

### Statement of Changes in Equity For the Year Ended December 31, 2005

		2005 (\$000's)		2004 (\$000's)
	Invested In Capital Assets	Retained Income (Deficit)	Total	(Restated Note 3) Total
Balance, beginning of year, as previously stated	100,400	(142)	100,258	99,882
Retroactive Change in accounting Policy (Note 3)	—	—	—	(598)
Balance, beginning of year, as restated	100,400	(142)	100,258	99,284
Net income/(loss)	(711)	509	(202)	974
Balance, end of year	99,689	367	100,056	100,258

See accompanying schedules and notes to financial statements.

## financial statements

### *Statement of Cash Flows*

*For the Year Ended December 31, 2005*

	2005 (\$000's)	2004 (\$000's)
		(Restated Note 3)
Operating Activities		
Net income/(loss) for the year	(202)	974
Adjustments against net income/(loss) not requiring an outlay of cash		
♦ Amortization of capital assets	1,987	2,124
♦ Amortization of deferred capital contributions	(1,276)	(1,415)
Net change in non-cash working capital	605	(683)
Accrued Employee Severance Liability	58	(98)
Cash generated from operating activities	1,172	902
Investing Activities		
Capital asset acquisitions - net	(1,989)	(971)
Cash used in investing activities	(1,989)	(971)
Financing Activities		
Capital grants received	2,575	1,495
	2,575	1,495
Increase in cash during the year	1,758	1,426
Cash, beginning of year	3,138	1,712
Cash, end of year	4,896	3,138

See accompanying schedules and notes to financial statements.



## financial statements

### Schedules of Operating Revenue and Administrative and Operating Expenses For the Year Ended December 31, 2005

	2005 (\$000's)	2004 (\$000's)
		(Restated Note 3)
Schedule 1		
Operating Revenue		
Admissions	7,051	6,402
Parking	2,102	1,864
Retail sales and catering	2,045	1,506
Concessions and facility rental	1,236	1,009
Ampitheatre	814	822
Marina	716	686
Sponsorship revenue	655	562
Cinesphere revenues	268	426
Interest income	94	63
Other revenue	611	410
	<u>15,592</u>	<u>13,750</u>
Schedule 2		
Administrative and Operating Expenses		
Salaries and wages (Note 3)	6,627	5,658
Employee benefits (Note 7)	848	801
Advertising	2,119	2,053
General and administration (Note 8)	1,438	1,098
Cost of retail sales	1,281	931
Utilities	1,117	1,057
Programming and entertainment	1,116	938
Site maintenance	1,001	823
Supplies	728	661
Janitorial	558	492
Transportation and communications	255	241
Professional consulting	184	165
Other	215	177
	<u>17,487</u>	<u>15,095</u>

See accompanying notes to financial statements.

## notes to financial statements December 31, 2005

### 1. Nature of Operations

Ontario Place Corporation, (the "Corporation" or "Ontario Place") a provincial Crown agency, operates a park built on a 96-acre site extending through three islands created using landfill along the Toronto waterfront. The park includes a wide variety of programs, attractions and facilities which capture the spirit of Ontario by featuring distinctive and quality attractions for all ages. The site is intended to provide visitors with an appreciation of the Province's resources and accomplishments.

The fees charged for admission and the various attractions within the park are subject to approval by the Province of Ontario (the "Province"). The Province also provides grants to partially cover the costs of activities, programs and rejuvenation of the park.

In addition to the various attractions and activities operated directly by Ontario Place, the Corporation entered into a number of license, ground lease and special event agreements with various private-sector companies for the 2005 season.

As an Ontario Crown agency, the Corporation is exempt from federal and provincial income taxes

### 2. Significant Accounting Policies

#### (a) Basis of Accounting

The financial statements are the representations of management prepared in accordance with Canadian generally accepted accounting principles.

#### (b) Inventory

Inventory is valued at cost.

#### (c) Capital Assets

Capital assets are recorded at cost less accumulated amortization. Amortization is calculated using the straight-line method over the estimated useful lives of the assets as indicated below:

Buildings	25 years
Attractions	10 years
Equipment, fixtures	10 years
Computer equipment	4 years

#### (d) Use of Estimates

The preparation of financial statements in accordance with Canadian generally accepted accounting principles requires that management make estimates and assumptions that affect the reported amount of assets and liabilities as at the date of the financial statements and the reported amounts of revenues and expenditures for the period. Actual amounts could differ from these estimates.

## notes to financial statements December 31, 2005

### 3. Change in Accounting Policy

In prior years, the Corporation did not record the liabilities pertaining to the legislative severance and compensated absences components of its employee future benefit costs because these liabilities had been determined and recognized by the Province in its financial statements. While the Province continues to accrue for these costs each year and to fund them annually when due, management has decided that it is appropriate to also recognize the liability for these costs in these financial statements. This change in accounting policy was implemented in the current year and has been applied retroactively. The effect of this change is as follows:

	2004		
	Previously Stated (\$000's)	Increase (Decrease) (\$000's)	Restated (\$000's)
Salaries and wages	5,762	(104)	5,658
Net income	870	104	974
Accounts payable and accrued liabilities	3,319	173	3,492
Accrued employee severance liability	—	321	321
Retained income	352	(494)	(142)

### 4. Capital Assets

Capital assets consists of the following:

	2005 (\$000)		2004 (\$000)	
	Cost	Accumulated Amortization	Net Book Value	Net Book Value
Land, waterlots	101,660	—	101,660	101,660
Buildings	7,827	2,922	4,905	4,545
Attractions	10,154	4,978	5,176	5,066
Equipment, fixtures	5,322	3,756	1,566	2,071
Computer equipment	117	42	75	38
	125,080	11,698	113,382	113,380

## Notes to Financial Statements December 31, 2005

### 5. Deferred Capital Contributions

Deferred capital contributions represented the amount of restricted grants received for the purchasing of depreciable capital assets. Purchased assets have been capitalized and the corresponding grant has been deferred together with unspent capital grants and will be amortized into income on the same basis that the assets are amortized. The changes in the deferred capital contributions balance are as follows:

	2005 (\$000's)	2004 (\$000's)
Balance, beginning of year	13,504	13,424
Amount amortized to revenue	(1,276)	(1,415)
Capital grants received	2,575	1,495
Balance, end of year	<u>14,803</u>	<u>13,504</u>

### 6. Invested in Capital Assets

The invested in capital asset balance represents the net amount of the Corporation's investment in capital assets less the deferred capital contribution balance at year end.

### 7. Employee Benefits

#### (a) Pension Benefits

The Corporation provides pension benefits for all its permanent employees (and to non-permanent employees who elect to participate) through the Public Service Pension Fund (PSPF) and the Ontario Public Service Employees' Union Pension Fund (OPSEU Pension Fund) which are both multi-employer plans established by the Province of Ontario. These plans are accounted for as defined contributions plans as the Corporation is not provided with sufficient information to apply defined benefit accounting to these pension plans. Accordingly, the Corporation's share of the required contribution related to the PSPF and OPSEU pension funds for the year was \$201,636 (2004 - \$143,478) and is included in employee benefits in the Schedule of Administrative and Operating Expenses.

#### (b) Non-Pension Benefits

The cost of unused vacation and earned legislated severance entitlements are now accrued for in the financial statements as disclosed in Note 3. The costs of other post-employment, non-pension employee benefits are paid by the Ministry of Government Services and are not included in the statement of operations.

### 8. Contingent Liability for Property Taxes

The Corporation believes, and had received a legal opinion in 1997 stating that it has no legal obligation to pay grants in lieu of property taxes relating to Ontario Place. As a result, in fiscal 1996/97, the Board of Directors of the Corporation passed a resolution declaring that, commencing with the 1996 taxation year, the Corporation will not make any payment or record any charges for property taxes or grants in lieu of property taxes with respect to those portions of Ontario Place property not occupied by tenants. The Corporation advised the then Ministry of Economic Development, Trade and Tourism, and the Ministry of Municipal Affairs and Housing of the Board's decision.

## notes to financial statements December 31, 2005

### 8. Contingent Liability for Property Taxes (Continued)

Pertinent information with respect to property taxes recorded for the last five years is as follows:

Year	Property Tax Billed to Concessionaires	Corporation's Recognized Property Tax Liability for		Total Accrued Liability	Received from Concessionaires
		Premises Occupied by Concessionaires			
2001	419,224	—		419,224	365,629
2002	288,943	—		288,943	258,483
2003	329,687	331,000		660,687	274,464
2004	300,482	483,000		783,482	275,501
2005	275,682	469,896		745,578	274,835
<b>Total</b>	<b>1,614,018</b>	<b>1,283,896</b>		<b>2,897,914*</b>	<b>1,448,912**</b>

\* the amount of \$2,897,914 is included in the Corporation's year end balance for accounts payable and accrued liabilities.

\*\* the amount of \$1,448,912 is included in the Corporation's year end cash balance and in effect is being held in trust for the City of Toronto.

The Corporation did not receive a property tax bill from the City of Toronto in 2001 and 2002. In 2001, payments to the City for property tax on land occupied by tenants were returned by the City with the explanation that Ontario Place was exempt from property tax. In July 2005, the Corporation received revised property tax bills totalling as follows:

- a) \$3,438,280 for the years from 2001 to 2005 for the taxable portion of property occupied by concessionaires.
- b) \$7,081,138 for the years from 2001 to 2005 for the grants in lieu of taxes for property occupied by the Corporation.

The amounts billed are in dispute with the City of Toronto and are not reflected in the Corporation's financial statements. It is the position of the Corporation that it will pay to the City of Toronto any funds it has already received from concessionaires, as well as the \$1,283,896 accrued by the Corporation as of December 31, 2005 for premises occupied by concessionaires, but that it is not liable for any excess amounts. Consequently, the City assessed \$7,621,504 more than the Corporation recognized as a liability.

The Corporation has appealed the tax assessments to the Assessment Review Board and has written to the Minister of Tourism asking for assistance in seeking relief from the tax assessments. If it is determined that the Corporation must pay the excess amounts to the City, the Corporation will seek an additional grant from the Province to cover this payment. The Corporation has no ability to fund grants in lieu of taxes from existing operations.

## 9. Settlement of Legal Action

In 2004 the Corporation commenced legal action against a former concession partner for non-payment of licence fees. The defendants counter claimed for \$1.5 million. In July, 2006 the action was settled in favor of Ontario Place. The counterclaim against Ontario Place was dismissed.

## 10. Comparative Figures

Prior year's figures have been reclassified where necessary to conform to the current year's presentation.

## background

### Organization

Inaugurated as a Crown Corporation of the Government of Ontario in May 1971, Ontario Place is administered by a Board of Directors reporting to the Minister of Tourism. Officers of the Corporation are: The Chair and Vice-Chair of the Board, the General Manager and the Secretary/Treasurer.

### Personnel

Corporate staff levels for the peak operating season, year ending December 31, 2005:

- Ontario Place employed 45 full-time staff during the park's peak operating season, 13 seasonal and year-long contract employees; staff and approximately 530 students, recruited primarily from Ontario Colleges and Universities.
- On-site Concessions provided employment for approximately 400 additional students and youth in 2005.

## employees that were paid \$100,000 or more in 2005

Glenn Dobbin, General Manager, \$142,106

Marsha O'Connor, Director of Finance & Administration, \$110,076

Prepared in accordance with the Public Sector Salary Disclosure Act, 1996.

## major park features

The 38-hectare (96-acre) parkland complex extends through three islands and was created using lake fill. The major features include:

### East Island

The Molson Amphitheater (9,000 seats and 7,000 general admission lawn seating); Children's Festival Stage (400 seats); Soak City water park; Mini Bumper Boats; Mini-Greens; Whiz Kids Mini Racers; First Flight; Freefall; Cyclone Speedway; Pre-School Kids Play; Super Slide; Water Shuttle; 8 snack bars; 3 gift shops and public parking (capacity of 300 cars and buses).

### Pods

Cinesphere (a 752 seat IMAX® theatre); Atlantis entertainment complex and 3,100 square metres of space for themed exhibits

### West Island

Wilderness Adventure Ride; MARS (30 seat motion simulator ride); The Go Zone; OP Driving School; Mega Maze; Cool Hoops; Bumper Boats; Japanese Temple Bell; Pedal Boats; 1 sit-down restaurant; 4 snack bars, 1 gift shop and a 213 slip marina.

### Mainland

Public parking (capacity of 1,800 cars); 37-slip marina.